

**ARMSTRONG BACKUS & CO., LLP** 

Certified Public Accountants

## AMERICAN PECAN PROMOTION BOARD

**Compiled Financial Statements** 

For the One Month Ended

October 31, 2024

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To the Board of Directors of American Pecan Promotion Board

#### ACCOUNTANTS' COMPILATION REPORT

Management is responsible for the accompanying financial statements of American Pecan Promotion Board (a nonprofit organization), which comprise the statement of financial position as of October 31, 2024, and the related statement of activities, functional expenses, and cash flows for the one month ended, in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. We do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit substantially all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the organization's net position, results of operations, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.

#### **Supplementary Information**

The supplementary information included in the operating budget for the one month ended October 31, 2024 and year ended September 30, 2025, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. This information is the representation of management. The information was subject to our compilation engagement; however, we have not audited or reviewed the supplementary information. We do not express an opinion, a conclusion, nor provide any form of assurance on such supplementary information.

We are not independent with respect to the American Pecan Promotion Board.

Armstrong, Backus & Co., L.L.P.

San Angelo, Texas February 11, 2025

### **Statement of Financial Position**

### As of October 31, 2024

#### ASSETS

Current Assets:		
Cash and Cash Equivalents	\$	8,743,941
Accounts Receivable, Net of Allowance for Doubtful Accounts		3,112,835
Prepaid Expenses		1,141,994
Total Current Assets	\$	12,998,770
Noncurrent Assets:		
Right of Use Assets	\$	104,029
Right of Use Assets - Accumulated Amortization	(	78,531)
Total Noncurrent Assets	\$	25,498
TOTAL ASSETS	\$	13,024,268
LIABILITIES AND NET ASSETS		
Current Liabilities:		
Accounts Payable	\$	332,605
Credit Cards Payable		2,450
Current Portion of Lease Obligations Payable		25,498
Total Current Liabilities	\$	360,553
Long-term Liabilities:		
Lease Obligations Payable	\$	25,966
Less: Current Portion of Lease Liability	(	25,498)
Total Long-term Liabilities	\$	468
Total Liabilities	\$	361,021
Net Assets:		
Without Contractual Restrictions	\$	12,663,247
Total Net Assets	\$	12,663,247
TOTAL LIABILITIES AND NET ASSETS	\$	13,024,268

## **Statement of Activities**

## For the One Month Ended October 31, 2024

	Without Contractual Restrictions		With Contractual Restrictions		Total	
Revenues:						
Assessment Income - Domestic	\$	541,002	\$	-0-	\$	541,002
Assessment Income - Imports		206,712		-0-		206,712
Interest Earned		17,128		-0-		17,128
Total Revenue	\$	764,842	\$	-0-	\$	764,842
Expenses:						
Program Services	\$	585,006	\$	-0-	\$	585,006
Compliance		14,501		-0-		14,501
Management and General Services		66,986		-0-		66,986
Total Expenses	\$	666,493	\$	-0-	\$	666,493
Change in Net Assets	\$	98,349	\$	-0-	\$	98,349
Net Assets, Beginning	\$	12,564,898	\$	-0-	\$	12,564,898
Net Assets, Ending	\$	12,663,247	\$	-0-	\$	12,663,247

## **Statement of Functional Expenses**

# For the One Month Ended October 31, 2024

	<b>Program Services</b>	Suppor		
			Management	_
	Promotion	Compliance	and General	Total
Accounting	\$ -0-	\$ -0-	\$ 10,975	\$ 10,975
Audit Industry	-0-	14,450	-0-	14,450
Bank Fees	-0-	-0-	30	30
Insurance	-0-	-0-	317	317
Legal	-0-	-0-	3,155	3,155
Marketing Research	77,890	-0-	-0-	77,890
Miscellaneous	-0-	-0-	244	244
Office Equipment	-0-	-0-	3,821	3,821
Postage	-0-	51	125	176
Program Management	48,247	-0-	-0-	48,247
Promotion	450,536	-0-	-0-	450,536
Rent	-0-	-0-	4,038	4,038
Rent Amortization	-0-	-0-	2,861	2,861
Research	8,333	-0-	-0-	8,333
Staff	-0-	-0-	39,944	39,944
Subscriptions	-0-	-0-	43	43
Subscriptions Interest Expense	-0-	-0-	( 22)	( 22)
Supplies	-0-	-0-	131	131
Telephone/Mobile/Internet	-0-	-0-	1,155	1,155
Travel Office	-0-	-0-	169	169
	\$ 585,006	\$ 14,501	\$ 66,986	\$ 666,493

### **Statement of Cash Flows**

### For the One Month Ended October 31, 2024

	C	One Month			
Cash Flows From Operating Activities:					
Cash Received from Assessments	\$	437,815			
Cash Paid for Operating Expenses	(	1,691,731)			
Net Cash Used by Operating Activities	(\$	1,253,916)			
Cash Flows From Investing Activities:					
Cash Received from Interest Earned	\$	17,128			
Net Cash Provided by Investing Activities	\$	17,128			
Net Decrease in Cash	(\$	1,236,788)			
Cash, Beginning of Period:					
FFB - Escrow	\$	1,330,864			
FFB - Reserve		8,649,888			
Total Cash - Beginning of Period	\$	9,980,752			
Cash, End of Period:					
FFB - Escrow	\$	1,333,093			
FFB - Reserve		7,410,848			
Total Cash - End of Period	\$	8,743,941			
Reconciliation of Increase (Decrease) In Net Assets					
to Net Cash Provided (Used) by Operating Activites:					
Increase (Decrease) in Net Assets	\$	81,221			
Net Cash Provided (Used) by Operating Activities:					
Amortization Expense		2,799			
Changes in Assets and Liabilities:					
(Increase) Decrease in Accounts Receivable	(	309,899)			
(Increase) Decrease in Prepaid Expenses	(	878,975)			
Increase (Decrease) in Accounts Payable	(	147,402)			
Increase (Decrease) in Credit Cards Payable		1,191			
Increase (Decrease) in Lease Liability	(	2,851)			
Net Cash Provided (Used) by Operating Activities	(\$	1,253,916)			

### **Operating Budget**

# For the One Month Ended October 31, 2024 and Year Ended September 30, 2025

One Month Ended October 31, 2024					Fiscal Year Ended September 30, 2025		
-		Actual		Budget		Budget	
Revenue: Assessments - Domestic	\$	541,002	\$	490,102	\$	5,881,210	
Assessments - Imports	Ψ	206,712	Ψ	341,137	Ψ	4,093,650	
Contributions/Unrestricted Cash		-0-		764,512		9,174,144	
					·		
Total Revenue	\$	747,714	\$	1,595,751	\$	19,149,004	
Program Expenses:							
Program Management	\$	48,247	\$	68,113	\$	817,350	
Marketing/Research		77,890		127,083		1,525,000	
Promotion		450,536		631,042		7,572,509	
Research		8,333		82,000		984,000	
Contingency Fund		-0-		83,333		1,000,000	
Total Program Expenses	\$	585,006	\$	991,572	\$	11,898,859	
Expenses:							
Compliance:							
Industry Audits	\$	14,450	\$	14,167	\$	170,000	
Printing, Forms, & Postage		51		417		5,000	
Software		-0-		2,500		30,000	
Total Compliance Expenses	\$	14,501	\$	17,083	\$	205,000	
General Administration:							
Accounting	\$	10,975	\$	12,500	\$	150,000	
Audit Financial		-0-		2,500		30,000	
Bank Fees		30		58		700	
Board Meetings/Travel		-0-		5,417		65,000	
Insurance		317		2,083		25,000	
Legal		3,155		7,917		95,000	
Maintenance/Buildout		-0-		417		5,000	
Miscellaneous		244		83		1,000	
Office Equipment		3,821		417		5,000	
Postage		125		225		2,700	
Printing		-0-		834		10,000	
Rent		4,038		3,750		45,000	
Rent Amortization		2,861		-0-		-0-	
Staff		39,944		26,700		320,400	
Subscriptions Interest Expense	(	22)		-0-		-0-	
Subscriptions/Dues		43		100		1,200	
Supplies		131		417		5,000	
Telephone/Mobile/Internet		1,155		1,500		18,000	
Travel Office		169		2,167		26,000	
Total General Administration	\$	66,986	\$	67,084	\$	805,000	

### **Operating Budget**

# For the One Month Ended October 31, 2024 and Year Ended September 30, 2025

		One Month Ended October 31, 2024				Fiscal Year Ended September 30, 2025		
	Actual Operating Budget		Operating Budget					
USDA Charges: USDA User Fee	\$	-0-	\$	16,667	\$	200,000		
Total USDA Charges	\$	-0-	\$	16,667	\$	200,000		
Total Expenses	\$	81,487	\$	100,834	\$	1,210,000		
Total Program and Expenses	\$	666,493	\$	1,092,406	\$	13,108,860		
Other Revenues and Expenses:								
Interest Income	\$	17,128	\$	-0-	\$	-0-		
Prior Year Carry-Over		-0-		11,167		134,000		
Unrestricted Cash		-0-	(	514,512)	(	6,174,144)		
Total Other Revenues and Expenses	\$	17,128	(\$	503,345)	(\$	6,040,144)		
Change in Net Assets	\$	98,349	\$	-0-	\$	-0-		