

ARMSTRONG BACKUS & CO., LLP

Certified Public Accountants

AMERICAN PECAN PROMOTION BOARD

Compiled Financial Statements

For the One Month Ended
October 31, 2023

To the Board of Directors of American Pecan Promotion Board

ACCOUNTANTS' COMPILATION REPORT

Management is responsible for the accompanying financial statements of American Pecan Promotion Board (a nonprofit organization), which comprise the statement of financial position as of October 31, 2023, and the related statement of activities, functional expenses, and cash flows for the one month and twelve months then ended, in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit substantially all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the government's net position, results of operations, and cash flows. Accordingly, the financial statements are not designed for those who are not informed about such matters.

Supplementary Information

The supplementary information included in the operating budget for the one month ended October 31, 2023 and year ended September 30, 2024, are presented for the purpose of additional analysis and is not a required part of the basic financial statements. This information is the representation of management. The information was subject to our compilation engagement; however, we have not audited or reviewed the supplementary information and, accordingly, do not express an opinion, a conclusion, nor provide any form of assurance on such supplementary information.

We are not independent with respect to the American Pecan Promotion Board.

Armstrong, Backus & Co., L.L.P.

San Angelo, Texas January 2, 2024



Statement of Financial Position

As of October 31, 2023

ASSETS

Cash and Cash Equivalents 6,885,303 Accounts Receivable 6,543,711 Prepaid Expenses 53,121 Allowance for Doubtful Accounts (1,400,000) Total Current Assets \$ 12,082,141 Noncurrent Assets: \$ 104,029 Right of Use Asset \$ 104,029 Accumulated Amortization (45,381) Total Noncurrent Assets \$ 58,648 TOTAL ASSETS \$ 12,140,789 Current Liabilities: \$ 185,072 Credit Cards Payable 259 Current Portion of Operating Lease Liability 30,585 Total Current Liabilities \$ 215,916 Long Term Liabilities: \$ 23,400 Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 28,817 Total Long Term Liabilities \$ 28,817 Total Long Term Liabilities \$ 244,733 Net Assets: Net Assets Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions 11,837,408	Current Assets:		
Prepaid Expenses 53,127 Allowance for Doubtful Accounts (1,400,000) Total Current Assets \$ 12,082,141 Noncurrent Assets: \$ 104,029 Accumulated Amortization (45,381) Total Noncurrent Assets \$ 58,648 TOTAL ASSETS \$ 12,140,789 Current Liabilities: \$ 185,072 Credit Cards Payable \$ 259 Current Portion of Operating Lease Liability 30,585 Total Current Liabilities \$ 215,916 Long Term Liabilities: \$ 29,402 Less: Current Portion of Operating Lease Liability \$ 30,585 Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ 11,896,056	Cash and Cash Equivalents	\$	6,885,303
Allowance for Doubtful Accounts Total Current Assets Right of Use Asset Right of Use Asset Accumulated Amortization Total Noncurrent Assets ** 104,029 Accumulated Amortization Total Noncurrent Assets ** 58,648 ** 12,140,789 ** 12,140,789 ** 12,140,789 ** 12,140,789 ** 12,140,789 ** 12,140,789 ** 185,072 Credit Cards Payable Current Liabilities: Accounts Payable Current Portion of Operating Lease Liability Total Current Liabilities ** 215,916 ** 185,072 Credit Cards Payable Current Portion of Operating Lease Liability ** 215,916 ** 185,072 Credit Cards Payable Current Portion of Operating Lease Liability ** 215,916 ** 215,916 ** 244,733 ** 1041 Liabilities ** 28,817 Total Liabilities ** 28,817 Total Liabilities ** 244,733 ** 1041 Net Assets ** 11,837,408 ** Total Net Assets ** 11,837,408 ** 11,896,056	Accounts Receivable		6,543,711
Total Current Assets \$ 12,082,141 Noncurrent Assets: Right of Use Asset \$ 104,029 Accumulated Amortization (45,381) Total Noncurrent Assets \$ 58,648 TOTAL ASSETS \$ 12,140,789 LIABILITIES AND NET ASSETS Current Liabilities: Accounts Payable \$ 185,072 Credit Cards Payable \$ 259 Current Portion of Operating Lease Liability 30,585 Total Current Liabilities: Operating Lease Liability \$ 30,585 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 30,585 Total Long Term Liabilities \$ 28,817 Total Long Term Liabilities \$ 28,817 Total Long Term Liabilities \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ 58,648 Without Contractual Restrictions \$ 11,896,056	Prepaid Expenses		53,127
Noncurrent Assets: Right of Use Asset \$104,029 Accumulated Amortization (45,381) Total Noncurrent Assets \$58,648 TOTAL ASSETS \$12,140,789 LIABILITIES AND NET ASSETS Current Liabilities: Accounts Payable \$185,072 Credit Cards Payable 259 Current Portion of Operating Lease Liability 30,585 Total Current Liabilities \$215,916 Long Term Liabilities: Operating Lease Liability \$59,402 Less: Current Portion of Operating Lease Liability (30,585) Total Long Term Liabilities \$28,817 Total Long Term Liabilities \$28,817 Net Assets: Net Investment in Capital Assets \$58,648 Without Contractual Restrictions \$11,837,408 Total Net Assets \$11,896,056	Allowance for Doubtful Accounts	(1,400,000)
Noncurrent Assets: Right of Use Asset \$104,029 Accumulated Amortization (45,381) Total Noncurrent Assets \$58,648 TOTAL ASSETS \$12,140,789 LIABILITIES AND NET ASSETS Current Liabilities: Accounts Payable \$185,072 Credit Cards Payable 259 Current Portion of Operating Lease Liability 30,585 Total Current Liabilities \$215,916 Long Term Liabilities: Operating Lease Liability \$59,402 Less: Current Portion of Operating Lease Liability (30,585) Total Long Term Liabilities \$28,817 Total Long Term Liabilities \$28,817 Net Assets: Net Investment in Capital Assets \$58,648 Without Contractual Restrictions \$11,837,408 Total Net Assets \$11,896,056			
Right of Use Asset \$ 104,029 Accumulated Amortization \$ (45,381) Total Noncurrent Assets \$ 58,648 TOTAL ASSETS \$ 12,140,789 LIABILITIES AND NET ASSETS LIABILITIES AND NET ASSETS Current Liabilities: Accounts Payable \$ 185,072 Credit Cards Payable \$ 259 Current Portion of Operating Lease Liability \$ 30,585 Total Current Liabilities \$ 215,916 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 30,585 Total Long Term Liabilities \$ 28,817 Total Long Term Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ 11,837,408	Total Current Assets	\$	12,082,141
Accumulated Amortization Total Noncurrent Assets \$ 58,648 TOTAL ASSETS \$ 12,140,789 LIABILITIES AND NET ASSETS Current Liabilities: Accounts Payable \$ 185,072 Credit Cards Payable \$ 259 Current Portion of Operating Lease Liability 30,585 Total Current Liabilities: \$ 215,916 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 30,585] Total Long Term Liabilities Total Long Term Liabilities \$ 28,817 Total Long Term Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ 11,896,056	Noncurrent Assets:		
Total Noncurrent Assets \$ 58,648 TOTAL ASSETS \$ 12,140,789 LIABILITIES AND NET ASSETS Current Liabilities: Accounts Payable \$ 185,072 Credit Cards Payable \$ 259 Current Portion of Operating Lease Liability \$ 30,585 Total Current Liabilities: \$ 215,916 Long Term Liabilities: \$ 215,916 Long Term Liabilities: \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 28,817 Total Long Term Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ \$1,896,056	Right of Use Asset	\$	104,029
TOTAL ASSETS LIABILITIES AND NET ASSETS Current Liabilities: Accounts Payable \$ 185,072 Credit Cards Payable \$ 259 Current Portion of Operating Lease Liability \$ 30,585 Total Current Liabilities \$ 215,916 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 30,585) Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ 11,896,056	Accumulated Amortization	(45,381)
TOTAL ASSETS LIABILITIES AND NET ASSETS Current Liabilities: Accounts Payable \$ 185,072 Credit Cards Payable \$ 259 Current Portion of Operating Lease Liability \$ 30,585 Total Current Liabilities \$ 215,916 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 30,585) Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ 11,896,056			
LIABILITIES AND NET ASSETS Current Liabilities: Accounts Payable \$ 185,072 Credit Cards Payable \$ 259 Current Portion of Operating Lease Liability \$ 30,585 Total Current Liabilities \$ 215,916 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability \$ 30,585) Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ \$ 11,896,056	Total Noncurrent Assets	\$	58,648
Current Liabilities: Accounts Payable \$ 185,072 Credit Cards Payable 259 Current Portion of Operating Lease Liability 30,585 Total Current Liabilities \$ 215,916 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability (30,585) Total Long Term Liabilities \$ 28,817 Total Long Term Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ \$ 11,896,056	TOTAL ASSETS	\$	12,140,789
Current Liabilities: Accounts Payable \$ 185,072 Credit Cards Payable 259 Current Portion of Operating Lease Liability 30,585 Total Current Liabilities \$ 215,916 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability (30,585) Total Long Term Liabilities \$ 28,817 Total Long Term Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ \$ 11,896,056			
Accounts Payable \$ 185,072 Credit Cards Payable 259 Current Portion of Operating Lease Liability 30,585 Total Current Liabilities \$ 215,916 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability (30,585) Total Long Term Liabilities \$ 28,817 Total Long Term Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ 11,896,056	LIABILITIES AND NET ASSETS		
Credit Cards Payable Current Portion of Operating Lease Liability Total Current Liabilities Poperating Lease Liability Total Lease Liability Total Long Term Liabilities: Operating Lease Liability Less: Current Portion of Operating Lease Liability Total Long Term Liabilities Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets Without Contractual Restrictions Total Net Assets \$ 11,896,056	Current Liabilities:		
Current Portion of Operating Lease Liability 30,585 Total Current Liabilities \$ 215,916 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability (30,585) Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ 11,896,056	Accounts Payable	\$	185,072
Total Current Liabilities \$ 215,916 Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability (30,585) Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ \$11,896,056	Credit Cards Payable		259
Long Term Liabilities: Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability (30,585) Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ 11,896,056	Current Portion of Operating Lease Liability		30,585
Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability (30,585) Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ \$ 11,896,056	Total Current Liabilities	\$	215,916
Operating Lease Liability \$ 59,402 Less: Current Portion of Operating Lease Liability (30,585) Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions \$ 11,837,408 Total Net Assets \$ \$ 11,896,056	Long Term Liabilities:		
Less: Current Portion of Operating Lease Liability Total Long Term Liabilities \$ 28,817 Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets Without Contractual Restrictions Total Net Assets \$ 11,837,408	_	\$	59,402
Total Liabilities \$ 244,733 Net Assets: Net Investment in Capital Assets \$ 58,648 Without Contractual Restrictions 11,837,408 Total Net Assets \$ 11,896,056		(30,585)
Net Assets: Net Investment in Capital Assets Without Contractual Restrictions Total Net Assets \$ 58,648 11,837,408 \$ 11,896,056	Total Long Term Liabilities	\$	28,817
Net Assets: Net Investment in Capital Assets Without Contractual Restrictions Total Net Assets \$ 58,648 11,837,408 \$ 11,896,056		4	244.722
Net Investment in Capital Assets\$ 58,648Without Contractual Restrictions11,837,408Total Net Assets\$ 11,896,056	Total Liabilities	\$	244,733
Net Investment in Capital Assets\$ 58,648Without Contractual Restrictions11,837,408Total Net Assets\$ 11,896,056	Net Assets:		
Total Net Assets \$ 11,896,056		\$	58,648
	Without Contractual Restrictions		11,837,408
TOTAL LIABILITIES AND NET ASSETS \$ 12,140,789	Total Net Assets	\$	11,896,056
	TOTAL LIABILITIES AND NET ASSETS	\$	12,140,789

Statement of Activities

For the One Month Ended October 31, 2023

	Without Contractual Restrictions		With Contractual Restrictions			Total
Revenues:						
Assessment Income - Domestic	\$	530,663	\$	-0-	\$	530,663
Assessment Income - Imports		229,920		-0-		229,920
Total Revenue	\$	760,583	\$	-0-	\$	760,583
Expenses:						
Program Services	\$	30,690	\$	-0-	\$	30,690
Management and General		37,007		-0-		37,007
Total Expenses	\$	67,697	\$	-0-	\$	67,697
Change in Net Assets	\$	692,886	\$	-0-	\$	692,886
Net Assets, Beginning as Previously Stated	\$	11,340,655	\$	-0-	\$	11,340,655
Prior Period Adjustment	(137,485)		-0-	(137,485)
Net Assets, Beginning as Restated	\$	11,203,170	\$	-0-	\$	11,203,170
Net Assets, Ending	\$	11,896,056	\$	-0-	\$	11,896,056

Statement of Functional Expenses

For the One Month Ended October 31, 2023

	Progra	m Services	Support Servi		ervices			
	Promotion		Management and General		USDA		Total	
Accounting	\$	-0-	\$	10,000	\$	-0-	\$	10,000
Bank Fees		-0-		75		-0-		75
Contract Labor		-0-		21,688		-0-		21,688
Financial/Industry Relations		10,250		-0-		-0-		10,250
Insurance		-0-		265		-0-		265
Marketing Research		6,140		-0-		-0-		6,140
Office Equipment		-0-		214		-0-		214
Promotion		1,500		-0-		-0-		1,500
Rent		-0-		3,246		-0-		3,246
Sofware		12,800		-0-		-0-		12,800
Telephone/Mobile/Internet		-0-		1,519		-0-		1,519
	\$	30,690	\$	37,007	\$	-0-	\$	67,697

Statement of Cash Flows

For the One Month Ended October 31, 2023

	One Month	
Cash Flows From Operating Activities:		
Cash Received from Assessments	\$	300,867
Cash Paid for Operating Expenses	(931,112)
Net Cash Provided (Used) by Operating Activities	(\$	630,245)
Net Increase (Decrease) in Cash	(\$	630,245)
Cash, Beginning of Period		7,515,548
Cash, End of Period	\$	6,885,303
Reconciliation of Operating Income (Loss) to Net Cash		
Provided (Used) by Operating Activities:		
Income (Loss) from Operations	\$	692,886
Adjustments to Reconcile Operation Income (Loss) to		
Net Cash Provided (Used) by Operating Activities:		
Amortization Expense		2,719
Changes in Assets and Liabilities:		
(Increase) Decrease in Accounts Receivable	(459,716)
(Increase) Decrease in Prepaid Expenses	(29,507)
Increase (Decrease) in Accounts Payable	(832,657)
Increase (Decrease) in Credit Cards Payable	(1,236)
Increase (Decrease) in Lease Liability	(2,734)
Net Cash Provided (Used) by Operating Activities	(\$	630,245)

Operating Budget

For the One Month Ended October 31, 2023 and Year Ended September 30, 2024

	One Month Ended October 31, 2023				Fiscal Year Ended September 30, 2024		
0 44 - 5		Actual	Oper	ating Budget	Ope	rating Budget	
Operating Revenue: Assessments - Domestic	\$	530,663	ф	500,000	\$	6,000,000	
Assessments - Imports	φ	229,920	Ф	166,667	φ	2,000,000	
Assessments - imports		229,920		100,007	-	2,000,000	
Total Operating Revenue	\$	760,583	\$	666,667	\$	8,000,000	
Program Expenses:							
Contingency Fund	\$	-0-	\$	91,100	\$	1,093,200	
Financial/Industry Relations		10,250		11,250		135,000	
Marketing/Research		6,140		14,250		171,000	
Promotion		1,500		465,000		5,580,000	
Research		-0-		41,667		500,000	
Software		12,800		7,500		90,000	
Total Program Expenses	\$	30,690	\$	630,767	\$	7,569,200	
Operating Expenses:							
General Administration:							
Accounting	\$	10,000	\$	12,500	\$	150,000	
Audit Financial		-0-		2,917		35,000	
Bank Fees		75		-0-		-0-	
Board Meetings/Travel		-0-		8,333		100,000	
Contract Labor		21,688		18,583		223,000	
Insurance		265		2,317		27,800	
Legal		-0-		2,083		25,000	
Maintenance/Buildout		-0-		1,250		15,000	
Miscellaneous		-0-		417		5,000	
Office Equipment		214		2,083		25,000	
Postage/Printing		-0-		2,500		30,000	
Rent		3,246		4,167		50,000	
Subscriptions/Dues		-0-		1,667		20,000	
Supplies		-0-		833		10,000	
Telephone/Mobile/Internet		1,519		833		10,000	
Travel Compliance		-0-		3,750		45,000	
Travel Office		-0-		4,167		49,999	
Total General Administration	\$	37,007	\$	80,900	\$	970,800	
USDA Charges:							
USDA User Fee	\$	-0-	\$	8,333	\$	100,000	
Customs Maintenance Fee		-0-		46,667		560,000	
Total USDA Charges	\$	-0-	\$	55,000	\$	660,000	
Total Operating Expenses	\$	37,007	\$	135,900	\$	1,630,800	
Total Program and Operating Expenses	\$	67,697	\$	766,667	\$	9,200,000	
Operating Income	\$	692,886	(\$	100,000)	(\$	1,200,000)	

Operating Budget

For the One Month Ended October 31, 2023 and Year Ended September 30, 2024

	One Month Ended October 31, 2023			Fiscal Year Ended September 30, 2024	
	Actual Operating Budget			Operating Budget	
Nonoperating Revenues and Expenses: Prior Year Carry-over Reserve	\$ -0- -0-	\$ (166,667 66,667)	\$ (2,000,000 800,000)
Total Nonoperating Revenue	\$ -0-	\$	100,000	\$	1,200,000
Change in Net Assets	\$ 692,886	\$	-0-	\$	-0-